## Norfolk County Council @ your service

## Overview of the staffing adjustment process in schools

PLANNING	Problem identified - predicted budget deficit, falling roll, removal of funding, etc.		two months	
	Clarity on existing staffing and potential natural turnover.			
	Possible solutions considered - adjusting staffing levels, changing roles, removing specific posts, financial savings.			
	Preferred solution identified.			
	Initial notification of problem to affected staff group(s).		two	
	Decision by governing body on possible delegation of authority to dismiss.			Ę
	Consultation documents and general voluntary options information prepared and issued.	Search for voluntary solutions		positic
CONSULTATION	Consultation with affected staff group(s) and recognised trade unions/professional associations.		four weeks	financial position
	Voluntary option information provided to individuals if requested and appropriate.			school's fi
	Meetings arranged with affected staff group(s) and recognised trade unions/professional associations if requested. Further particulars			m sch
	Possible voluntary solutions explored before commencing selection stage.			confirm
	Responses to consultation considered.		two weeks	in to
	Changes finalised and affected staff groups notified.			visic
SELECTION	Method of selection established through consultation confirmed - could be skills audit, application/interview, automatic selection, expressions of interest, 'across the board' reductions.			Budget revision to
	Arrangements made, as appropriate, to select staff according to the chosen method.		two weeks	Regular
	vidence gathered and considered and selection(s) made.			ž
	Individual(s) notified of provisional selection for redundancy or other change.			
IMPLEMENTATION	Formal redundancy hearings arranged and conducted as appropriate.		four weeks	
	Notice of dismissal or change issued.			
	Appeals hearings arranged and conducted as appropriate			
	Payroll notified of dismissal or change.			
	Payments made where appropriate (after effective date of change).			

Prepared by HR Employee Relations. Note that timescales are indicative and steps in the process have been abbreviated for the purposes of this overview document. Refer to the Staffing Adjustment procedural advice for further information