

MERRY  
CHRISTMAS!



Thank you for everything you have done to keep children  
and families safe and well throughout the year

*With best wishes for Christmas  
and a very Happy New Year from the  
Children's Services Leadership Team*

**Sara Tough**, Executive Director of Children's Services

**Sarah Jones**, Director of Commissioning, Partnerships and Resources

**Chris Snudden**, Director of Learning and Inclusion

**James Wilson**, Director of Quality and Transformation

**Phil Watson**, Director of Children's Social Care

**Rebecca Hulme**, Joint Associate Director CYP (NCC & CCG)



**Norfolk** County Council

Children's Services

# Norfolk Fostering Service

**Card designed by  
Danny, age 10**



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