

To: Headteacher of all
Primary and Secondary Schools

Dear Headteacher

FINANCIAL BENCHMARKING 2002/03

Attached are the financial benchmarking results for the year ended 31 March 2003.

All schools have been assigned to the same family group as last year, to aid year on year comparisons. If you would like to be placed into another family group, please complete the 'Request for revised/other family groups' form at the back of the headteachers pack.

In previous years, graphs have been issued to aid comparisons between schools. These have not been issued to schools, but will be available on the EF & ICT Services website shortly at: <http://efs.norfolk.gov.uk>

Also available on the website is a guide to financial benchmarking (originally issued in October 2002).

If you have any queries, or would like hard copies of the graphs or the guidance notes, please contact Karl Murphy-Barnes on the above number.

Yours sincerely

Hilary Bradshaw
Management Accountant